

Internationalization strategy and performance of small and medium size enterprises

NBB Conference: "International trade: threats and opportunities in a globalised world"

Discussion by Vincent Rebeyrol (TSE)

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Importance of studying SMEs when they start to export

⇒ Which firms will eventually become superstars?

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 - ⇒ introduce a typology based on 2 dimensions:
 - timing (start to export before or after 5 years of activity)
 - scope (export to more or less than 5 destinations)
 - ⇒ 4 types of exporting SMEs: BG, BI, TI, BAG

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⇒ characteristics of future "superstars"

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- ⇒ characteristics of future "superstars"
- firms that engage in two way trade perform better than the one way traders
- ⇒ two way traders are different

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- What about Zara?

- H1 (export growth): BG grow faster than BI.
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Comments (firm dynamics)

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- H3 (continue to export): could be explained by random shocks per market.
⇒ Does the probability of exiting a specific market vary across different firm types?

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- H1 (export growth): BG grow faster than BI.
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- H3 (continue to export): could be explained by random shocks per market.
⇒ Does the probability of exiting a specific market vary across different firm types?
- H4 (failure rate): only related to age, not to scope
⇒ size on the domestic market should matter

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⇒ causality (from becoming a two-way trader to a better performance)?

Comments (change in trade configuration)

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⇒ causality (from becoming a two-way trader to a better performance)?
- Why don't you use your typology in this section?