

**Isabelle Mateos y Lago**, Managing Director, is BlackRock's Chief Multi-Asset Strategist. A member of the BlackRock Investment Institute (BII) leadership team, she is responsible for thematic investment thought leadership, and leads the firm's research effort on geopolitics & markets. She contributes to form BII's macro and market views, with emphasis on cross-asset themes, FX, commodities and private markets, based on the insights of our full investment community. She represents BlackRock's market views to clients and in the media globally.

Ms. Mateos y Lago's service with the firm dates back to January 2015. She initially worked as senior advisor to Vice-Chairman Philipp Hildebrand and subsequently combined this role with that of global macro investment strategist in BII. Prior to joining BlackRock, she was a senior official at the International Monetary Fund, where she worked for 15 years in a range of positions straddling economic analysis, policy making, strategy, and global governance (including as G20-liaison and as a Member of the Executive Board). She started her career at the French Ministry of Finance.

Ms. Mateos y Lago is a member of the Board of Bruegel, a leading European policy think tank. She is also a member of the French Inspection Générale des Finances and a graduate of École Nationale d'Administration and Sciences Po, Paris. She also earned a Master's degree in economics from the University of Cambridge.